



BARBARA MERRY

Barbara Merry is a seasoned international insurance market professional with over 30 years of senior management and board-level experience. She now holds a portfolio of non-executive directorships, with particular expertise as chair of audit, risk, and other governance committees.

A Chartered Accountant with significant experience in financial services, particularly in the Lloyd's market—Barbara has worked across UK-listed PLCs, trade-owned businesses, and international markets. Her career blends strategic insight with operational excellence, underpinned by strong financial acumen, clear communication, and emotional intelligence.

Barbara is known for her commitment to fostering inclusive, high-performing cultures. A long-standing advocate for diversity and inclusion, she previously served as a Court Member of the Worshipful Company of Insurers, where she chaired the Independent Women in Insurance Network (IWIN).

In addition to her governance roles, Barbara is actively involved in business angel projects and supports a range of charities and networks that champion social impact and representation.

She is proud to serve as an ISC Group Ambassador for the UK, using her experience and voice to help shape a more inclusive insurance sector and to support women at all stages of their careers.